

## **PROCEDURE: Student, Parent and Guardian Complaints Management**

### **PURPOSE**

The purpose of this procedure is to describe Brisbane Catholic Education's (BCE) approach to managing and resolving complaints from students, parents and guardians. This procedure applies to BCE employees and must be read in conjunction with the BCE Student, Parent and Guardian Complaints Management policy and Code of Conduct.

# **RESPONSIBILITIES**

## **General requirements**

It is the responsibility of the College to promptly initiate a response and resolve complaints from students, parents and guardians.

**Scenario 1** – Managing a complaint about a teacher or a student

Complainant talks with a teacher and work together to resolve complaint

If the matter cannot be resolved, the complainant talks with a senior school employee e.g. Deputy Principal, Assistant Principal or other nominated school employee and work together to resolve complaint

If the matter cannot be resolved, complainant talks with Principal and work together to resolve complaint

### Scenario 2 – Managing a complaint about a College process or policy

Complainant talks with Deputy Principal, Assistant Principal or other nominated school employee and work together to resolve complaint

If the matter cannot be resolved, complainant talks with Principal and work together to resolve complaint

### Scenario 3 – Managing a complaint about a Principal\*

Prior to esclating, every effort should be made by a school to resolve at the lowest level, this could include a discussion with the Senior Leader Learning and Identity

If the matter cannot be resolved, the complainant submits a written complaint to BCE School Operations, GPO Box 1201, Brisbane QLD 4001

School Operations forwards written complaint to the Senior Leader Learning and Identity (cc'ed to the Director School Service Centre) for action

\*A significant complaint about a Principal's behaviour, professional standard and action must be forwarded to BCE Professional Standards.

If dissatisfied with the College's complaints processes, a complainant may submit a written request

for a review to the Principal (see section 3.3. below).

BCE employees must seek to initiate a response and resolve complaints promptly and as close as possible to the point of receipt.

The following diagram outlines the complaints handling process for BCE employees with responsibility for handling complaints from students, parents and guardians.

**Diagram**: Complaints handling process



See section 3.1. for details.

# Roles and responsibilities

Role	Responsibilities
Student, parent and	work with the College to resolve the complaint.
guardian	• provide the College with a clear description of the problem and desired outcome.
(complainant)	provide all relevant information and documentation to the College when the
	complaint is made.
	<ul> <li>understand that resolving complaints may take some time.</li> </ul>
	inform the College of changes affecting the complaint.
	cooperate in a respectful way with the College and understand that
	unreasonable conduct may lead to the complaint not being processed.
	• if dissatisfied with the College's complaints processes, submit a written request
	for a review to the Principal.
	if complaining about the Principal, submit a written complaint to BCE
	School Operations, GPO Box 1201, Brisbane QLD 4001.
College Principal	implement and maintain written processes about receiving, assessing,
	investigating and otherwise dealing with complaints made by students, parents or
	guardians.
	• ensure information on how to make a complaint is accessible to students,
	parents and guardians.
	maintain a register of complaints.
	initiate a response and resolve complaints promptly and communicate outcome
	to the complainant.
	• when a complainant requests a review of a decision by a College employee, review
	to assess the merits of original complaint, processes used to resolve the complaint and outcome decided.
	when a complainant requests in writing a review of a decision by the
	Principal, forward the written request to the Senior Leader Learning and Identity.
	• for complaints about the Principal, request that the complainant submit the
	complaint in writing to BCE School Operations, GPO Box 1201, Brisbane QLD 4001.
	liaise with the Senior Leader Learning and Identity on complex complaints.
	• ensure written complaints are acknowledged in writing as soon as possible.
	ensure the College manages complaints in accordance with the College's
	complaints procedure, BCE's Student, Parent and Guardian Complaints
	Management policy and
	this procedure.
College employee	manage complaints in accordance with the College's complaints procedure, BCE's Student, Parent and Guardian Complaints Management policy and this

	procedure.
Senior Leader Learning and Identity	<ul> <li>ensure all actions in complaints management are compliant with BCE's Student, Parent and Guardian Complaints Management policy and this procedure.</li> </ul>
Senior Leader School Operations	as part of the College compliance questionnaire, ensure Colleges have written processes for managing complaints from students, parents and guardians.
Director School Service Centre	<ul> <li>liaise with the Senior Leader Learning and Identity on complaints about     Principals and requests for, or the conduct of, internal reviews of College     management of complaints.</li> <li>liaise with School Operations to determine capacity to resolve complaints     about Principals and complex complaints.</li> </ul>
Director School Operations	liaise with Directors School Service Centres to determine capacity to resolve complaints about Principals and complex complaints.
Complaints receiving officer (BCE offices only)	<ul> <li>direct the complainant to College (for complaints excluded under this procedure see the BCE Student, Parent and Guardian Complaints Management policy).</li> <li>capture, and maintain records of, complaints about Principals, complex complaints and requests for internal reviews forwarded by Principals in the BCE complaints system.</li> <li>record when a complaint is referred to a College.</li> <li>ensure written complaints are acknowledged in writing as soon as possible.</li> <li>participate in training as required.</li> </ul>
BCE office employee	<ul> <li>direct the complainant to College.</li> <li>direct complaints about Principals to the School Service Centre.</li> <li>forward Non-State School Accreditation Board complaints to BCE Legal Counsel and copied to School Operations.</li> <li>forward Queensland Catholic Education Commission complaints to School Operations.</li> </ul>
BCE complaints manager	<ul> <li>direct the complainant to College.</li> <li>for complaints about Principals, request that the complainant submit the complaint in writing to BCE School Operations, GPO Box 1201, Brisbane QLD 4001.</li> <li>ensure information on BCE's complaint management processes is accessible to office and College employees and the public.</li> <li>monitor system performance and data quality and undertake analysis and reporting.</li> <li>maintain systems, in consultation with relevant business areas.</li> <li>facilitate training, as required.</li> <li>maintain relevant documentation.</li> <li>ensure all actions in complaints management are compliant with BCE's Student, Parent and Guardian Complaints Management policy and this procedure.</li> </ul>

## **PROCEDURE**

# **Complaints handling process**

### Receive and record

Determine if the complaint is a complaint or something else e.g. an issue or an enquiry.

It is not a complaint when a student, parent or guardian: requests information e.g. about the College service or policy; requests a change in a service or requests a new service from the College; makes suggestions for improving a service from the College; expresses a concern about a situation in the College; or provides feedback on the performance of the College.

Record the complaint. Complaints from students, parents and guardians must be recorded in the College's complaints register. Complaint records must be secure to ensure protection of privacy. Relevant details of the complainant, the complaint and desired outcome, must be recorded. Information recorded must be objective and factual

Complaints about Principals, complex complaints and requests for internal review forwarded to the Senior Leader Learning and Identity must be recorded by the BCEO complaints receiving officer in the BCE complaints system.

#### **Assess**

Assessing a complaint can involve: clarifying the problem; identifying causes and impacts; gathering information; and talking to relevant employees.

#### Resolve

Decide solution. Solutions include: providing explanations and reasons; suggesting a compromise; implementing specific actions; referring the complainant to a different process; or making improvements.

Wherever possible, complaints must be resolved immediately at the point where the complaint is received. When resolved, the complaint is updated in the register and closed.

#### Communicate

Communicate to the complainant the process used, progress made, outcomes decided and the reasons for the decision.

### Close (or forward)

If resolved, close the complaint record. Record the outcome, including action to be taken and communications with the complainant. Then close the record. If unresolved, forward to a senior employee (see section 2.1. above).

# **Response times**

While the attempt will always be made to promptly initiate a response and resolve complaints, the time required to resolve a complaint will depend on the nature and complexity of the complaint, as well as employee availability.

### As a guide:

- simple complaints and reviews may take up to 20 working days.
- complaints requiring some assessment may take up to 45 working days.
- complex complaints\* may take up to 90 working days or longer.

Receipt of written complaints or written requests for a review must be acknowledged by the receiving College or office as soon as possible.

These guiding timeframes apply during College terms. Additional time may be required if a complaint from a student, parent or guardian is submitted toward the end of a College term or outside of College terms.

The Principal must ensure these timeframes are communicated to students, parents and guardians to ensure understanding of the time required by the College to resolve complaints.

Complaints that identify a potential or actual breach of legislation may be subject to specific timeframes.

## Internal review

Internal reviews are only undertaken when a complainant submits a written request for a review to the Principal. An internal review assesses the merits of the:

- original complaint and
- process used by the College to resolve the complaint and
- outcome decided.

The result of the internal review will either:

<sup>\*</sup>See section 3.4. below.

- support the original outcome decided or
- propose a modified, or new, outcome.

Who performs an internal review

Principal reviews the complaint resolution of a College employee

When a complainant submits to the Principal a written request for a review of a College employee's resolution or process used, the Principal must perform the internal review and communicate the result to the complainant.

Senior Leader Learning and Identity coordinates review of the complaint resolution of a Principal

When a complainant submits to the Principal a written request for a review of a Principal's resolution or process used, the Senior Leader Learning and Identity must coordinate the internal review in consultation with the Director College Service Centre and, if required, School Operations. A nominated BCE employee communicates the result to the complainant.

### **Complex complaints**

A complaint is complex when it: raises several distinct matters or significant system-wide issues; requires legal advice or advice from an external third party; involves an issue that is notifiable under legislation; or requires the involvement of a BCE business area e.g. School Operations.

Principals must liaise with the Senior Leader Learning and Identity on complex complaints. If required, the Senior Leader Learning and Identity liaises with the Director School Service Centre and School Operations to determine capacity and appropriate action.

Complaints about a Senior Leader must be forwarded to the relevant Director.

### Unreasonable complainant conduct

Unreasonable complainant conduct involves actions or behaviours which raise significant health, safety, resources or equity issues for BCE. Responses to unreasonable complainant conduct include:

- not processing the complaint.
- closing the complaint.
- referring the matter to police.

## **PERFORMANCE**

This procedure will be monitored as part of College compliance processes.

# **REFERENCES AND DEFINITIONS**

### References

- Education (Accreditation of Non-State Schools) Act 2017 (Qld).
- Education (Accreditation of Non-State Schools) Regulation 2017 (QLD).
- Privacy Act 1988 (Cth).
- Privacy policy.
- Code of Conduct.

### **Definitions**

Complaint	An expression of dissatisfaction about a service, decision or action of a BCE employee.
Complainant	A student, parent or guardian directly affected by a service, decision or action of a BCE employee.
Internal review	A process used to assess the merits of the original complaint, the complaints processes used to resolve the complaint and the original outcome decided.

Resolution	A complaint is resolved when the complaint has been handled through the College's complaints processes and in accordance with the College's complaints procedure and the BCE Student, Parent and Guardian Complaints Management policy and procedure. Should the complainant submit a complaint to an external agency, e.g. Non-State Schools Accreditation Board, the complaint is considered resolved and closed, until notified by the external agency.
Unreasonable	Unreasonable complainant conduct involves actions or behaviours which raise significant
complainant	health, safety, resources or equity issues for BCE. Unreasonable complainant conduct
conduct	includes:
	<ul> <li>unreasonable persistence: for example, making excessive and unnecessary phone calls or emails.</li> <li>unreasonable demands: for example, demanding a different process or more reviews than allowed for by the College's complaints procedure and/or BCE's Student, Parent and Guardian Complaints Management policy and procedure or demanding a different outcome without demonstrating the original decision of the College was incorrect or unfair.</li> <li>lack of cooperation: for example, refusing to identify the problem or providing disorganised information.</li> </ul>
	<ul> <li>unreasonable arguments: for example, making irrational or illogical claims.</li> </ul>
	<ul> <li>unreasonable behaviours: for example, aggression or violence to BCE employees or threatening to harm BCE employees, self or others.</li> </ul>

